



NARS 2025 Annual Meeting

May 7-9, 2025

Swissotel Chicago

WEDNESDAY, MAY 7, 2025

1:00 PM	Chicago Pizza Tour <i>Separate registration required</i>	Swissotel Lobby
4:00 PM	Registration Opens	Zurich Foyer
5:00 PM	WELCOME RECEPTION	Zurich ABC & Foyer

THURSDAY, MAY 8, 2025

7:00 AM	Registration Open	Zurich Foyer
7:00 AM	Breakfast	Zurich ABC & Foyer
8:00 AM	Welcome to NARS 2025! <i>Ray Hufnagel, NARS First Vice President & President, Plastic Express</i>	Zurich DEFG
8:05 AM	Safety Briefing & Anti-Trust Statements <i>Ray Hufnagel, NARS First Vice President & President, Plastic Express</i> <i>Bradon Smith, NARS Board of Directors & Attorney, Fletcher & Sippel</i>	Zurich DEFG
8:15 AM	Chicago History Lesson from Chicago's TikTok Historian Sherman "Dilla" Thomas Introduction: TBA	Zurich DEFG
9:00 AM	A Conversation with Joe Hinrichs Joe Hinrichs, President & CEO, CSX Host: Torri Stuckey, Head of Merchandise Sales & Marketing, CSX and NARS Second Vice President	Zurich DEFG
9:45 AM	Update from BNSF Tom Williams, EVP & Chief Marketing Officer, BNSF Introduction: TBA	Zurich DEFG
10:30 AM	Morning Networking Break	Zurich ABC & Foyer
11:00 AM	Union Pacific Update John Turner, Senior Vice President Operations, Union Pacific Introduction: TBA	Zurich DEFG
11:45 AM	NARS Awards Presentation <i>Ray Hufnagel, NARS First Vice President & President, Plastic Express</i>	Zurich DEFG



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THURSDAY, MAY 8, 2025 (Continued)

12:00 PM	NARS Luncheon	<i>Zurich ABC & Foyer</i>						
1:30 PM	<table border="1"> <tr> <td>Insights from FTR</td> <td><i>Zurich DEFG</i></td> </tr> <tr> <td>Eric Starks, Chairman & CEO, FTR</td> <td></td> </tr> <tr> <td>Introduction: TBA</td> <td></td> </tr> </table>	Insights from FTR	<i>Zurich DEFG</i>	Eric Starks, Chairman & CEO, FTR		Introduction: TBA		
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2:15 PM	<table border="1"> <tr> <td>Modernizing Rail in Chicago: The CREATE Program's Vision & Progress</td> <td><i>Zurich DEFG</i></td> </tr> <tr> <td>Rebecca Wingate, CREATE Program, Association of American Railroads</td> <td></td> </tr> <tr> <td>Introduction: Jeff Moller, Assistant Vice President Transportation Systems & Practices, Association of American Railroads</td> <td></td> </tr> </table>	Modernizing Rail in Chicago: The CREATE Program's Vision & Progress	<i>Zurich DEFG</i>	Rebecca Wingate, CREATE Program, Association of American Railroads		Introduction: Jeff Moller, Assistant Vice President Transportation Systems & Practices, Association of American Railroads		
Modernizing Rail in Chicago: The CREATE Program's Vision & Progress	<i>Zurich DEFG</i>							
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3:00 PM	Afternoon Networking Break	<i>Zurich ABC & Foyer</i>						
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4:15 PM	NARS Nominating Committee Report <i>John Meyers, NARS Past President & Director, DM Bowman Company</i>	<i>Zurich DEFG</i>						
4:30 PM	NARS Reception	<i>Reeve Room - 42nd Floor</i>						

FRIDAY, MAY 9, 2025

8:00 AM	Registration Open	<i>Zurich Foyer</i>
8:00 AM	Breakfast	<i>Zurich ABC & Foyer</i>
9:00 AM	Welcome Back to NARS 2025! <i>Ray Hufnagel, NARS First Vice President & President, Plastic Express</i>	<i>Zurich DEFG</i>
9:05 AM	Safety Briefing & Anti-Trust Statements <i>Ray Hufnagel, NARS First Vice President & President, Plastic Express</i> <i>Bradon Smith, NARS Board of Directors & Attorney, Fletcher & Sippel</i>	<i>Zurich DEFG</i>
9:10 AM	NARS Scholarship Presentation <i>Torri Stuckey, NARS Treasurer & Scholarship Committee Chairman; Head of Merchandise Sales & Marketing, CSX</i>	<i>Zurich DEFG</i>



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9:15 AM

MORNING KEYNOTE
Ed Elkins, Chief Marketing Officer, Norfolk Southern
Introduction: Ray Hufnagel, NARS First Vice President & President, Plastic Express

Zurich DEFG

10:00 AM

Update from the Surface Transportation Board
Patrick Fuchs, Chairman, Surface Transportation Board
Introduction: TBA

Zurich DEFG

10:45 AM

Analyst Update
Anthony Hatch, abh Consulting
Introduction: TBA

Zurich DEFG

11:30 AM

Closing Remarks
<i>Ray Hufagel, NARS 2025-2026 President & President, Plastic Express</i>

Zurich DEFG