

NARS 2024 Annual Meeting

April 30 - May 2, 2024

Sheraton Grand Chicago

TUESDAY, APRIL 30, 2024

| Traffic Club of Chicago Golf Outing & Networking Lunch Separate Registration Required | Cog Hill Golf & Country Club |
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| Registration Opens | Sheraton Promenade West |
| WELCOME RECEPTION | Sheraton 1-3 |
| [′] 1, 2024 | |
| Registration Open | Sheraton Promenade West |
| Breakfast | Sheraton 1-3 |
| Welcome to NARS 2024! John Meyers, NARS President, DM Bowman Company | Sheraton 4 & 5 |
| Safety Briefing & Anti-Trust Statements | Sheraton 4 & 5 |
| Fireside Chat Katie Farmer, CEO, BNSF Railway Introduction: Ray Hufnagel, President, Plastic Express | Sheraton 4 & 5 |
| NARS Scholarship Presentation | Sheraton 4 & 5 |
| Morning Keynote Jim Vena, CEO, Union Pacific Introduction: Bruce Mann, Director - Freight Mobility, Port Houston | Sheraton 4 & 5 |
| Morning Networking Break | Sheraton 1-3 |
| CN UPDATE Tracy Robinson, President & CEO, Canadian National Railway Introduction: Kate Luce Bourgeois, President & CEO, Mississippi Export Railroad | Sheraton 4 & 5 |
| AAR UPDATE | Sheraton 4 & 5 |
| Ian Jefferies, President & Chief Executive Officer, Association of American Railroads Introduction: John Meyers, DM Bowman | _ |
| NARS Awards Presentation | Sheraton 4 & 5 |
| NARS Luncheon | Sheraton 1-3 |
| RailPulse, A Conversation Shippers, Lessors, Short Lines & Class I with David Shannon Moderator: Anthony Hatch, abh Consulting | Sheraton 4 & 5 |
| | Separate Registration Required Registration Opens WELCOME RECEPTION 1, 2024 Registration Open Breakfast Welcome to NARS 2024! John Meyers, NARS President, DM Bowman Company Safety Briefing & Anti-Trust Statements Fireside Chat Katie Farmer, CEO, BNSF Railway Introduction: Ray Hufnagel, President, Plastic Express NARS Scholarship Presentation Morning Keynote Jim Vena, CEO, Union Pacific Introduction: Bruce Mann, Director - Freight Mobility, Port Houston Morning Networking Break CN UPDATE Tracy Robinson, President & CEO, Canadian National Railway Introduction: Kate Luce Bourgeois, President & CEO, Mississippi Export Railroad AAR UPDATE Ian Jefferies, President & Chief Executive Officer, Association of American Railroads Introduction: John Meyers, DM Bowman NARS Awards Presentation NARS Luncheon RailPulse, A Conversation |



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WEDNESDAY, MAY 1, 2024 (Continued)

| Economic Update | Sheraton 4 & 5 |
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| Introduction: Harry Zander, Patriot Rail | |
| Afternoon Networking Break | Sheraton 1 - 3 |
| ANALYST LIPDATE | Sheraton 4 & 5 |
| | Sheraton 4 & 5 |
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| Introduction: John Meyers, DM Bowman | |
| NARS Nominating Committee Report | Sheraton 4 & 5 |
| Bruce Mann, Port Houston, NARS Immediate Past President | |
| NARS Reception | Riverwalk Esplanade |
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| 2, 2024 | |
| Registration Open | Sheraton Promenade West |
| Breakfast | Sheraton Promenade West |
| Welcome Back to NARS 2024! | Sheraton 4 & 5 |
| John Meyers, NARS President, DM Bowman Company | |
| Safety Briefing & Anti-Trust Statements | Sheraton 4 & 5 |
| Fireside Chat | Sheraton 4 & 5 |
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| Introduction: John Meyers, NARS President, DM Bowman Company | |
| Author Interview | Sheraton 4 & 5 |
| | Sneraton 4 & 5 |
| Anthony Hatch, abh Consulting | |
| Introduction: Harry Zander, Patriot Rail | |
| GATX Update | Sheraton 4 & 5 |
| Bob Lyons, President & CEO, GATX | |
| Introduction: Torri Stuckey, Head of Merchandise Sales & Marketing, CSX | |
| Closing Remarks | Sheraton 4 & 5 |
| Kate Luce Bourgeois, Mississippi Export RR, NARS 2024-2025 President | |
| | Afternoon Networking Break ANALYST UPDATE Anthony Hatch, abh Consulting Introduction: John Meyers, DM Bowman NARS Nominating Committee Report Bruce Mann, Port Houston, NARS Immediate Past President NARS Reception 2, 2024 Registration Open Breakfast Welcome Back to NARS 2024! John Meyers, NARS President, DM Bowman Company Safety Briefing & Anti-Trust Statements Fireside Chat Arthur Adams, Senior Vice President of Sales and Marketing, CSX Introduction: John Meyers, NARS President, DM Bowman Company Multiam H. Galligan, Author, Vision Accomplished Anthony Hatch, abh Consulting Introduction: Harry Zander, Patriot Rail GATX Update Bob Lyons, President & CEO, GATX Introduction: Torri Stuckey, Head of Merchandise Sales & Marketing, CSX Closing Remarks |